

S E C R E T

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TO : Assistant Director, ORE
FROM : Chief, Western Europe Branch, ORE
SUBJECT: Intelligence Production Outline

DATE: 12 July 1949

1. The primary problem confronting the Central Intelligence Agency in accomplishing its mission is to:

a. Forecast foreign conditions which could threaten US security.

b. Estimate the manner and degree that situations arising from those conditions would menace US security.

c. Advise responsible policy making authorities in sufficient time for appropriate action to be taken.

2. For the purpose of solving this problem, B/WE presents its conception of a desirable intelligence production program in the form of a list of proposed studies applicable to each country within the area of the Branch's competence. The studies are intended, when complete, to show clearly:

a. What each country needs of the US in order to maintain conditions consistent with US security.

b. What the US needs of each country in order to facilitate the preservation of US security.

c. What damage each country, alone or in concert with others, could do to the US in peace or in war.

d. What assistance each country could render the US in peace or in war.

3. The list of proposed studies is divided into categories designed to disclose:

a. The importance of any given country in the attainment of over-all US objectives.

b. Specific US interests and objectives in that country.

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c. The hindrances to the realization of those objectives, and, from the foregoing three points.

d. The soundness of the objectives and the methods being employed for their achievement.

4. The list envisages a careful examination and appraisal of each country:

a. As a single unit.

b. As a unit in a geographical region.

c. As a unit in a global concept.

d. As a unit in a military, economic or ideological bloc.

5. The findings of such studies would facilitate the preparation of situation estimates by providing a more scientific approach to problems that heretofore have been viewed as isolated or fragmentary.

6. The above concept of an intelligence production plan has been strongly influenced by the firm B/WE conviction of:

a. The unsoundness of stressing prolonged special studies, at the expense of forecasts and current situation estimates, before a proper perspective has been gained by continued production of daily, weekly and monthly estimates.

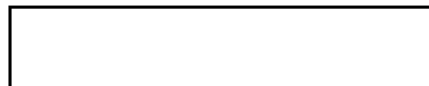
b. The serious danger attending the "riding" of a particular thesis or policy, particularly when it is taken out of context or attempts to dictate US policy, instead of concentrating on the maintenance of an over-all and objective viewpoint.

7. Attention is invited to the absence of any attempt to allocate the production of the proposed studies. Caution should be exercised to avoid confusing this list of studies with basic information requirements, with analytical studies already being considered on an interdepartmental basis, or with periodic and individual estimates of current and future situations.

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8. Appended to the list of proposed studies are suggested specific titles for papers designed to furnish analyses and estimates on the economy of Spain. These titles are indicative of the type of study which the outline is intended to evoke.



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Attachment:

cc: S/PP